Social Value Created through Business

		Main Products and Services	Main Customers	Value Provision
	Power T&D	 Power T&D products (transformers, switchgear, surge arresters, vacuum interrupters, etc.) 	• Overseas electric power companies • Power equipment manufacturers	Realizing green, sa stable electricity pr The Power Infrastructures Busin
Power Infrastructures Business Group	Power & Energy	 Power generation, transmission, and distribution systems Power monitoring and control systems Hydroelectric power generation equipment Photovoltaic PCSs Wind power O&M 	 Domestic electric power companies Power generation companies Local public enterprise 	manufactures and sells power ge systems to generate the electrici supports industry and lifestyles, equipment for power transmission distribution, and products and se generation of renewable energy, expected to increase going forw efficient use of electricity.
	Social Infrastructure Systems	 Power generation, transmission, and distribution systems Supervisory control system UPS 	•Government offices •Broadcasters •Buildings •Facilities •Hospitals •Private factories •Heavy industry manufacturer	Contributing to bu sustainable infrast
Public, Industrial & Commercial Sector Business Group	Railways	 Power supply systems Supervisory control system Overhead contact line inspection system 	 JR companies Public railways Private railways Overseas urban high-speed rail 	The Public, Industrial & Commer Business Group manufactures a various electrical equipment and systems which support safe and of electricity in order to realize in that support people's affluent life facilities and competitive factorie
	Water Infrastructure	 Monitoring and control systems for facilities for drinking water and sewage treatment plants Power generation, transmission, and distribution systems Operation and Maintenance Ceramic Flatsheet Membranes 	 Local governments, including drinking water and sewerage bureaus Overseas private business operators 	
	Motor Drive Solutions	 Elevator traction machines Motors for injection molding machinery Electric forklift motors and inverters Various general industry motors and inverters Automatic guided vehicles 	• Elevator manufacturers • Machine tool manufacturers • Forklift manufacturers • Warehouse companies • Factories of various manufacturers	Contributing to the re of cutting-edge tech and technological in for mobility
Mobility & Electrical Components Business Group	EVs	•xEV drive units (motors, inverters, etc.)	Automobile manufacturers	The Mobility & Electrical Compor Group manufactures and sells pr
Business Group	Electronics products	Vacuum capacitors Industrial PCs Pulse power supplies	 Semiconductor production equipment manufacturers 	component products and testing to support cutting-edge manufac R&D, electric vehicle drive units t
	Mobility T&S (Testing and solution)	Automobile production testing systems (engine benches, drivetrains, EV benches, dynamometers)	 Automobile manufacturers Automotive parts manufacturers Automotive research institutions 	the rapidly progressing electrifica automobiles, and motors and inv contribute to various industries th efficiency and control technology
Field Service Engineering Business Group		 Maintenance consulting Preventative maintenance Corrective maintenance Operation and management Breakdown maintenance Overall diagnosis Life-extending treatment Renewal plans Carbon neutrality ("Support for High efficiency Installations for Facilities with Targets" (SHIFT)) General building management Customer center 	 Government offices Water infrastructure-related organizations (local governments, etc.) Railway operators Various industry-related organizations (iron and steel, automotive, electrical equipment, machinery, etc.) Facilities, buildings, hospitals 	Realizing a secure a society through main services The Field Service Engineering Be provides solutions such as main services for customers to safely equipment delivered by Meidens equipment, for a long time, equip extension, and energy conservation

